



RSM US LLP

8020 Excelsior Dr., Suite 100  
Madison, WI 53717

O +1 608 833 2612

F +1 608 833 8195

[www.rsmus.com](http://www.rsmus.com)

May 4, 2017

Community Care, Inc. and Related Corporations  
205 Bishops Way  
Brookfield, WI 53005

Attention: Ms. Christy Smith, Chief Financial Officer

In accordance with your request, we are transmitting the accompanying PDF file, which contains an electronic final version of the consolidated financial statements of Community Care, Inc. and Related Corporations which comprise the statements of financial position as of December 31, 2016 and 2015, and the related consolidated statements of activities, changes in net assets and cash flows for the years then ended and the related notes to the consolidated financial statements for the years then ended. We understand that your request for the electronic copy has been made as a matter of convenience. You understand that electronic transmissions are not entirely secure and that it is possible for confidential financial information to be intercepted by others.

These financial statements and our reports on them are not to be modified in any manner. This final version supersedes all prior drafts. Any preliminary draft version of the financial statements previously provided to you in an electronic format should be deleted from your computer, and all printed copies of any superseded preliminary draft versions should likewise be destroyed.

Professional standards and our Firm policies require that we perform certain additional procedures whenever our reports are included, or we are named as accountants, auditors, or "experts" in a document used in a public or private offering of equity or debt securities. Accordingly, as provided for and agreed to in the terms of our arrangement letter, Community Care, Inc. and Related Corporations will not include our reports, or otherwise make reference to us, in any public or private securities offering without first obtaining our consent. Any request to consent is also a matter for which separate arrangements will be necessary. After obtaining our consent, Community Care, Inc. and Related Corporations also agrees to provide us with printer's proofs or masters of such offering documents for our review and approval before printing, and with a copy of the final reproduced material for our approval before it is distributed. In the event our auditor/client relationship has been terminated when Community Care, Inc. and Related Corporations seeks such consent, we will be under no obligation to grant such consent or approval.

RSM US LLP

Linda Dolezalek, Senior Manager

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# **Community Care, Inc. and Related Corporations**

Financial and Compliance Report  
12.31.2016

## Community Care, Inc. and Related Corporations

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## **Independent Auditor's Report**

Board of Directors  
Community Care, Inc.  
Milwaukee, Wisconsin

### **Report on the Financial Statements**

We have audited the accompanying consolidated financial statements of Community Care, Inc. and Related Corporations (collectively, the Organization), which comprise the consolidated statements of financial position as of December 31, 2016 and 2015, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements (collectively, financial statements).

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the *Wisconsin Department of Health Services (DHS) Family Care Audit Guide* issued by the Wisconsin Department of Health Services. Those standards and guide require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Community Care, Inc. and Related Corporations as of December 31, 2016 and 2015, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Other Matters**

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The additional columns for Community Care Programs, Family Care, PACE, Partnership, and Management and Administration presented in the Statements of Activities for 2016 and 2015 are presented for purposes of additional analysis of the financial statements, rather than to present information regarding the changes in net assets of the individual programs and are not a required part of the financial statements. The accompanying schedule of expenditures of state awards and the schedule of grant revenues and expenditures by funding source, to comply with the *DHS Family Care Audit Guide*, are presented for purposes of additional analysis, and are not required parts of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards* and the *DHS Family Care Audit Guide*, we have also issued our report dated May 3, 2017, on our consideration of Community Care, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and the *DHS Family Care Audit Guide* in considering Community Care, Inc.'s internal control over financial reporting and compliance.

*RSM US LLP*

Madison, Wisconsin  
May 3, 2017

**Community Care, Inc. and Related Corporations**

**Consolidated Statements of Financial Position  
December 31, 2016 and 2015**

	2016	2015
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 55,666,324	\$ 53,481,214
Accounts and grants receivable, net of allowance of \$1,982,741 and \$2,063,466, respectively	6,356,080	4,042,157
Prepaid expenses	1,652,513	1,681,051
Deferred income tax assets (Note 2)	-	641,153
<b>Total current assets</b>	<b>63,674,917</b>	<b>59,845,575</b>
Property and equipment:		
Land and land improvements	1,135,632	1,135,632
Buildings and improvements	10,975,981	10,960,828
Equipment and furnishings	4,317,091	4,716,955
Computer equipment and software	8,452,654	8,637,010
	<b>24,881,358</b>	<b>25,450,425</b>
Less accumulated depreciation	13,369,575	11,668,519
	<b>11,511,783</b>	<b>13,781,906</b>
Other assets:		
Investments (Note 3)	14,048,945	13,440,926
Other assets	78,059	78,059
	<b>14,127,004</b>	<b>13,518,985</b>
	<b>\$ 89,313,704</b>	<b>\$ 87,146,466</b>

(Continued)

**Community Care, Inc. and Related Corporations**

**Consolidated Statements of Financial Position (Continued)**  
**December 31, 2016 and 2015**

	2016	2015
<b>Liabilities and Net Assets</b>		
Current liabilities:		
Current maturities of bonds and note payable (Note 5)	\$ 178,451	\$ 167,889
Reported and estimated claims (Note 6)	36,744,741	40,009,582
Accounts payable	3,095,387	1,539,701
Accrued liabilities:		
Payroll and benefits	4,756,487	4,229,772
Other	1,686,579	850,295
<b>Total current liabilities</b>	<b>46,461,645</b>	46,797,239
Bonds and note payable, less current maturities, net of unamortized deferred financing costs of \$102,274 and \$119,405 in 2016 and 2015, respectively (Note 5)	<b>3,993,044</b>	4,154,364
Commitments and contingencies (Notes 7 and 13)		
Net assets:		
Unrestricted net assets	26,693,397	26,347,812
Unrestricted board designated net assets	12,165,618	9,847,051
<b>Total net assets</b>	<b>38,859,015</b>	36,194,863
	<b>\$ 89,313,704</b>	\$ 87,146,466

See notes to consolidated financial statements.

Community Care, Inc. and Related Corporations

Consolidated Statement of Activities

Year Ended December 31, 2016 (with comparative totals for 2015)

	2016					2015 *				
	Community Care				Community Care Health Plan					
	Community Care Programs	Family Care High-Cost	Family Care Standard	Family Care Total	PACE	Partnership	Management and Administration	Eliminations	Total	Total
	(See Note 2)									
<b>Operating revenue and support:</b>										
Capitation revenue	\$ -	\$ 3,357,840	\$ 352,971,926	\$ 356,329,766	\$ 46,561,389	\$ 49,329,935	\$ -	\$ -	\$ 452,221,090	\$ 434,385,147
Grants and reimbursements	22,634,430	-	-	-	-	-	-	21,616,140	1,018,290	549,914
Client pay portion	-	-	47,525,570	47,525,570	1,629,582	3,488,850	-	-	52,644,002	49,866,616
Total revenue and support	22,634,430	3,357,840	400,497,496	403,855,336	48,190,971	52,818,785	-	21,616,140	505,883,382	484,801,677
<b>Operating expenses:</b>										
Wages and benefits	14,013,850	-	25,461,756	25,461,756	2,823,695	3,255,067	-	-	45,554,368	45,143,925
Contract client services	-	13,455,609	350,003,649	363,459,258	36,549,168	46,009,034	-	21,616,140	424,401,320	407,494,885
Other direct expenses	6,582,706	-	1,786,522	1,786,522	1,214,812	1,157,131	-	-	10,741,171	15,305,506
Allocated general, administrative and occupancy expenses	1,705,801	-	12,998,099	12,998,099	2,939,707	4,236,101	(2,005,097)	-	19,874,611	21,144,215
Depreciation	301,944	-	127,931	127,931	8,978	1,030	1,961,191	-	2,401,074	2,511,008
Interest	19,151	-	-	-	-	-	43,906	1,731	61,326	47,119
Total operating expenses	22,623,452	13,455,609	390,377,957	403,833,566	43,536,360	54,658,363	-	21,617,871	503,033,870	491,646,658
Operating income (loss)	10,978	(10,097,769)	10,119,539	21,770	4,654,611	(1,839,578)	-	(1,731)	2,849,512	(6,844,981)
<b>Other income (expense):</b>										
Investment income, net of fees	-	-	29,066	29,066	66,321	-	40,428	1,731	134,084	101,943
Income tax benefit (expense), net	-	-	-	-	(641,153)	-	-	-	(641,153)	96,833
Other	-	-	43,000	43,000	78,366	-	200,343	-	321,709	215,510
Total other income (loss)	-	-	72,066	72,066	(496,466)	-	240,771	1,731	(185,360)	414,286
Change in unrestricted net assets	\$ 10,978	\$ (10,097,769)	\$ 10,191,605	\$ 93,836	\$ 4,158,145	\$ (1,839,578)	\$ 240,771	\$ -	2,664,152	(6,430,695)
Net assets, beginning of year									36,194,863	42,625,558
Net assets, ending of year									\$ 38,859,015	\$ 36,194,863

\* See following page for presentation of the full consolidated statement of activities and changes in unrestricted net assets for the year ended December 31, 2015.

See notes to consolidated financial statements.



Community Care, Inc. and Related Corporations

Consolidated Statement of Activities  
Year Ended December 31, 2015

	2015								
	Community Care				Community Care Health Plan		Management and		
	Community Care Programs	Family Care High-Cost	Family Care Standard	Family Care Total	PACE	Partnership	Administration	Eliminations	Total
	(See Note 2)								
<b>Operating revenue and support:</b>									
Capitation revenue	\$ -	\$ 1,460,295	\$ 334,814,617	\$ 336,274,912	\$ 49,341,557	\$ 48,768,678	\$ -	\$ -	\$ 434,385,147
Grants and reimbursements	26,234,068	-	-	-	-	-	-	25,684,154	549,914
Client pay portion	-	-	44,776,084	44,776,084	1,691,051	3,399,481	-	-	49,866,616
Total revenue and support	26,234,068	1,460,295	379,590,701	381,050,996	51,032,608	52,168,159	-	25,684,154	484,801,677
<b>Operating expenses:</b>									
Wages and benefits	17,741,700	-	24,818,565	24,818,565	654,395	1,929,265	-	-	45,143,925
Contract client services	-	12,522,118	332,920,962	345,443,080	37,098,420	50,637,539	-	25,684,154	407,494,885
Other direct expenses	6,268,446	-	2,248,617	2,248,617	4,566,242	2,222,253	(52)	-	15,305,506
Allocated general, administrative and occupancy expenses	2,127,061	-	13,990,018	13,990,018	2,953,850	4,114,486	(2,041,200)	-	21,144,215
Depreciation	358,043	-	127,504	127,504	12,392	569	2,012,500	-	2,511,008
Interest	19,590	-	500	500	-	-	28,752	1,723	47,119
Total operating expenses	26,514,840	12,522,118	374,106,166	386,628,284	45,285,299	58,904,112	-	25,685,877	491,646,658
Operating income (loss)	(280,772)	(11,061,823)	5,484,535	(5,577,288)	5,747,309	(6,735,953)	-	(1,723)	(6,844,981)
<b>Other income:</b>									
Investment income, net of fees	-	-	34,882	34,882	15,369	15,369	38,046	1,723	101,943
Income taxes benefit	-	-	-	-	-	96,833	-	-	96,833
Other	53,957	-	60,000	60,000	45,250	-	56,303	-	215,510
Total other income	53,957	-	94,882	94,882	60,619	112,202	94,349	1,723	414,286
Change in unrestricted net assets	<u>\$ (226,815)</u>	<u>\$ (11,061,823)</u>	<u>\$ 5,579,417</u>	<u>\$ (5,482,406)</u>	<u>\$ 5,807,928</u>	<u>\$ (6,623,751)</u>	<u>\$ 94,349</u>	<u>\$ -</u>	(6,430,695)
Net assets, beginning of year									42,625,558
Net assets, ending of year									<u>\$ 36,194,863</u>

See notes to consolidated financial statements.

**Community Care, Inc. and Related Corporations**

**Consolidated Statements of Cash Flows**  
**Years Ended December 31, 2016 and 2015**

	2016	2015
<b>Cash flows from operating activities:</b>		
Change in net assets	\$ 2,664,152	\$ (6,430,695)
Adjustments to reconcile the change in net assets to net cash and cash provided by operating activities:		
Depreciation	2,401,074	2,511,008
Loss on disposal of property and equipment	2,464	58,466
Net realized and unrealized loss on investments	71,232	102,022
Amortization of deferred financing cost included in interest	17,131	8,976
Deferred income tax benefit (expense)	641,153	(96,833)
Changes in operating assets and liabilities:		
Accounts and grants receivable	(2,313,923)	2,269,916
Prepaid expenses	28,538	(52,041)
Reported and estimated claims	(3,264,841)	5,408,628
Accounts payable	1,555,686	(1,421,403)
Accrued payroll and benefits	526,715	(558,779)
Other accrued liabilities	836,284	(51,090)
<b>Net cash provided by operating activities</b>	<b>3,165,665</b>	<b>1,748,175</b>
<b>Cash flows from investing activities:</b>		
Purchases of property and equipment	(137,915)	(533,578)
Proceeds from sale of property and equipment	4,500	5,990
Purchases of investments	(3,535,539)	(3,858,176)
Proceeds from sale of investments	2,856,288	3,698,425
<b>Net cash used in investing activities</b>	<b>(812,666)</b>	<b>(687,339)</b>
<b>Cash flows from financing activities - net cash used in financing activities:</b>		
Payments on bonds payable	(167,889)	(162,444)
<b>Net increase in cash and cash equivalents</b>	<b>2,185,110</b>	<b>898,392</b>
Cash and cash equivalents at beginning of year	53,481,214	52,582,822
Cash and cash equivalents at end of year	<b>\$ 55,666,324</b>	<b>\$ 53,481,214</b>
<b>Supplemental disclosure of cash flow information:</b>		
Interest paid	\$ 58,092	\$ 46,947

See notes to consolidated financial statements.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

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#### Note 1. Nature of Operations

Community Care, Inc. (CC) is a community-based, not-for-profit, non-stock corporation that provides coordinated long-term health care and social services to at-risk adult populations. CC has two related corporations, Community Care Health Plan, Inc. (CCHP) and Community Care HUD Housing, Inc. (CCHUD).

CCHP was formed by CC and was incorporated on June 14, 2004 under Section 501(c)(4) of the Internal Revenue Code and Chapter 613 of the Wisconsin Statutes as a not-for-profit, nonstock, Health Maintenance Organization (HMO). The State of Wisconsin granted CCHP its HMO licensure on August 12, 2004 and operations commenced on July 1, 2005. CCHP was formed to comply with the rules, regulations, and laws of the State of Wisconsin and the Office of the Commissioner of Insurance of the State of Wisconsin.

CCHUD was formed by CC and was incorporated on July 23, 2012 under Section 501(c)(3) of the Internal Revenue Code. CCHUD was formed to provide elderly individuals and individuals with developmental and/or physical disabilities with housing facilities. The activities of CCHUD are reflected in Community Care Programs on the statement of activities.

Because CC is the sole member of CCHP and CCHUD, and approves the board of directors of CCHP and CCHUD, and because of economic interest, CCHP's and CCHUD's financial statements are consolidated (collectively referred to as the Organization).

The Organization provides the following significant programs:

**Family Care (FC):** FC is a Medicaid capitated long-term care program. Members are 18 years or older and include frail elderly, physically disabled and developmentally disabled members. Members must meet both functional and financial eligibility requirements. The program objective is to provide cost-effective, comprehensive and flexible long-term care that will foster consumers' independence and quality of life, while recognizing the need for interdependence and support. The service area includes eleven counties in southeastern and east central Wisconsin. CC received approval to expand services in 2015 into three additional counties, Fond du Lac, Manitowoc and Winnebago, bringing the total service area to fourteen counties.

**Community Care Health Plan (CCHP):** CCHP is composed of two managed care programs: the Program for All-Inclusive Care for the Elderly (PACE) and Family Care Partnership (FCP). The programs provide fully integrated care which includes all Medicare and Medicaid services. PACE members must be 55 years or older, while FCP members must be 18 years or older. Both programs include frail elderly, physically disabled and developmentally disabled members. Members must be at nursing home level of care and meet financial eligibility requirements. The service area includes nine counties in southeastern and east central Wisconsin.

**Community Care HUD Housing (CCHUD):** CCHUD owns two HUD-funded, five-bedroom facilities operated as licensed community-based residential facilities (CBRFs) located in Milwaukee. As a result of changes to CC's contract with the State of Wisconsin Department of Health Services (DHS), CCHUD must sell its ownership in these properties or contract with an external entity for care management services for members residing in these facilities. The Organization has secured a qualified purchaser for properties owned by CCHUD Housing, Inc. and expects this transaction to be completed in 2017.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

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#### Note 2. Basis of Presentation and Summary of Significant Accounting Policies

**Basis of accounting:** The consolidated financial statements have been prepared on the accrual basis of accounting.

**Basis of consolidation:** The consolidated financial statements include the accounts of CC and related corporations, CCHP and CCHUD, over which CC has control (see Note 1). All significant inter-entity transactions are eliminated in consolidation.

**Basis of presentations:** The Organization presents its consolidated financial statements on the accrual basis of accounting in accordance with the accounting principles generally accepted in the United States of America (US GAAP). Net assets, revenues, expenses, gains and losses are classified based on the existence or absence of donor restrictions as follows:

Unrestricted - Net assets that are not subject to donor-imposed stipulations or time restriction.

The Board of Directors established the designation of "Community Care Health Plan" to account for the accumulated increase in net assets realized under the Organization's CCHP program since its inception, and it is reported as unrestricted board designated net assets in the statement of financial position.

Temporarily restricted - Net assets subject to donor-imposed stipulations that are met either by action of the Organization or the passage of time. There are no temporarily restricted net assets as of December 31, 2016 or 2015.

Permanently restricted - Net assets subject to donor-imposed stipulations that are maintained permanently by the Organization. Generally, the donors of these assets permit the Organization to use all or part of the income earned on related investments for general or specific purposes. There are no permanently restricted net assets as of December 31, 2016 or 2015.

**Use of estimates in preparation of consolidated financial statements:** The preparation of the consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Reported and estimated claims consist of unpaid claims reported to the Organization and an estimated liability for medical claims incurred on or before December 31, which have not been reported to the Organization by that date. Estimated claims payable are based on historical trends and cost projections. An independent actuary reviewed the estimates made by CCHP as of December 31, 2016 and 2015. Management believes the estimates are reasonable approximations of the incurred but not reported medical claims. However, it is reasonably possible that the claims presented for payment may not follow past trends and therefore, may be more or less than the \$36,744,741 recorded in the consolidated statement of financial position as of December 31, 2016. It is the opinion of management that the difference will not have a material effect on the Organization's surplus or results of operations. The methods for making such estimates and for establishing the resulting liability are continually reviewed and adjustments are reflected in the period determined.

**Cash and cash equivalents:** The Organization considers all highly liquid debt instruments purchased with original maturities of three months or less to be cash equivalents.

The Organization maintains deposits in financial institutions that consistently exceed the Federal Deposit Insurance Corporation limits. The Organization has not experienced any losses in such accounts and management believes it is not exposed to any significant credit risk.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

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#### Note 2. Basis of Presentation and Summary of Significant Accounting Policies (Continued)

The Organization is a fiscal agent for certain elderly and disabled adults. At December 31, 2016 and 2015, the Organization held approximately \$120,000 and \$215,000, respectively, of funds on behalf of its clients. These accounts are included in cash and cash equivalents and accounts payable on the consolidated statements of financial position.

**Accounts and grants receivable:** The majority of accounts and grants receivable are due from governmental or granting agencies. The terms of payments are specified in the agreements with the governmental and granting agencies. The Organization determines its allowance for doubtful accounts by considering a number of factors, including the length of time the receivable is past due, the Organization's previous loss history, the agency's current ability to pay its obligations to the Organization and the general economy and industry as a whole. Past due amounts are written off after management has used reasonable collection efforts.

**Property and equipment:** Purchases of property and equipment in excess of \$2,500 are capitalized at historical cost, and are depreciated over the estimated useful lives of the assets using the straight-line method as follows:

Building and improvements	5-30 years
Equipment and furnishing	5-20 years
Computer equipment and software	3-5 years
Land improvements	3-25 years

Donated property and equipment are recorded at fair value on the date of the gift. Maintenance and repair costs are charged to expense as incurred, and improvements are capitalized. When property and equipment are retired or sold, the related cost and accumulated depreciation are removed from accounts, and the gain or loss on disposition is reflected in the consolidated statements of activities.

**Investments:** The Organization reports investments at fair value, with net appreciation or depreciation reported in the consolidated statements of activities.

The Organization's investments are exposed to various risks such as, interest rates and market and credit risks. Due to the level of risk associated with certain investments and the level of uncertainty related to changes in the values of investments, it is at least reasonably possible that changes in risk in the near term would materially affect the Organization's investment holdings.

**Long-term restricted funds:** The Organization is required by the Wisconsin Department of Health Services (DHS) to maintain a surplus of liquid assets for the Family Care Program to provide continuity of care for enrolled members, accountability to taxpayers, and effective program administration including the ability to manage operations. In 2016 and 2015, the Organization invested its long-term restricted funds of \$4,466,744 and \$4,250,274, respectively, in U.S. Government and agency securities which are reported in investments on the consolidated statement of financial position. The required surplus at December 31, 2016 and 2015 was \$4,444,842 and \$4,198,894, respectively.

**Contracts with the Wisconsin Department of Health Services:** The Organization has contracts with DHS to provide services to qualified Medicaid recipients (the Contracts). The Contracts represent the Organization's source of capitation revenue. The Contracts expire on December 31, 2017. The Organization or DHS may terminate the Contracts with 30 days written notice.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

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#### Note 2. Basis of Presentation and Summary of Significant Accounting Policies (Continued)

**Revenue recognition:** Capitation revenue is based on final per member per month capitation rates per the contracts with DHS and services covered by Medicare. DHS and Medicare make monthly interim capitation payments to the Organization. These amounts are recognized as revenue in the period to which they relate. Any amounts received in advance would be recorded as deferred revenue.

The capitation revenue from the Contracts is subject to retroactive rate adjustments as calculated by the State of Wisconsin. The Organization estimates accrued retroactive rate adjustments through a mathematical approach based on enrollment demographics, established rates, and information received from the State of Wisconsin and records the adjustment to revenue and accounts receivable. Any adjustments between the estimates and the actual rates are included in the consolidated statements of activities in the period they become known.

Client pay portion revenue is recognized when the services are provided, and represents that portion of services provided to clients that is not covered under the contracts with DHS and Medicare.

Revenue from governmental grants is recognized in the period the related expense is incurred. Governmental grant awards are generally subject to renewal by the grantor agencies on an annual basis.

**Operating income:** The consolidated statements of activities include an intermediate measure of operations, operating income that represents the activity of the ongoing operation of the Organization. Other income and expense excluded from operating income consists primarily of investment income (loss), income tax benefit (expense) and nonrecurring transactions that are viewed as being outside the Organization's primary activities.

**Family Care Program – High Cost Members:** Community Care's Family Care program received a large group of complex, high-cost individuals as a result of the closing of a behavioral health facility in 2014. This facility served individuals with significant intellectual disabilities and complex care needs. In addition, the program received an increased number of extremely high-cost intellectually/developmentally disabled members during 2015. DHS has made a concerted effort to serve persons with complex behavioral needs in a community setting. The goal is for these individuals to receive coordinated and fully integrated support and services needed to ensure a stable community home. By the end of 2016 and 2015, Family Care had enrolled 39 and 38 members, respectively, whose individual direct costs exceeded the capitation revenue by \$10,097,769 and \$11,061,823, respectively. The exceptionally high cost associated with these members makes it difficult to maintain positive operating income.

Management continues to work with DHS to highlight both the financial impact and the enrollment by the Family Care program of an apparent disproportionate share of these members. In 2016, DHS enacted an additional method of reimbursement in the form of a high-cost risk pool. While this will serve to fund a portion of the increased cost of serving these members, management continues to express its concerns to DHS regarding the adequacy of the dollars allocated to this pool.

**Health care costs:** The Organization has entered into agreements with providers for certain health care services on a contractual fee-for-service basis. Costs of these services are recognized as an expense in the period the service is provided and are recorded as claims are incurred. Costs incurred but not reported are recorded based upon the forecast cost method. Any adjustments between the estimates and the actual claims are included in the statement of activities in the period they become known.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

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#### Note 2. Basis of Presentation and Summary of Significant Accounting Policies (Continued)

**Functional allocation of expenditures:** Payroll and related expenses are allocated to the programs based on the estimated time spent in each program derived from employee job descriptions. Expenses specifically identifiable with a program are charged to that program. Other administrative expenses not specifically identifiable with a program are allocated to the various programs using summary percentages based on the time spent in each program. Occupancy costs are allocated to various programs based on the square foot usage of each program.

**Income taxes:** CC and CCHUD are exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The Internal Revenue Service has determined that CCHP is exempt from federal income tax under Section 501(c)(4) of the Internal Revenue Code. Accordingly, the accompanying consolidated financial statements do not include any amounts for federal corporate income taxes. However, CCHP is subject to State of Wisconsin property, income and franchise taxes. CC and CCHUD are exempt from state income taxes.

The Organization uses the liability method in accounting for CCHP's state income taxes. Deferred tax assets and liabilities are recorded for temporary differences between the tax basis of assets and liabilities and their amounts reported in the consolidated financial statements, using statutory tax rates in effect for the year in which the differences are expected to reverse. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the consolidated statement of activities in the period that includes the enactment date. A valuation allowance is recorded to reduce the carrying value of deferred tax assets, unless it is more likely than not those assets will be realized.

The Organization expenses interest and penalties on income taxes when they are known. There was no interest or penalties on income taxes in 2016 or 2015.

The Organization follows the provisions of ASC 740, *Income Taxes*. As required by the uncertain tax position guidance in ASC 740, the Organization recognizes the financial statement benefit of a tax position only after determining that the relevant tax authority would more likely than not sustain the position following an audit. For positions that meet the more-likely-than-not threshold, the amount recognized in the consolidated financial statements is the largest benefit that has a greater than 50 percent likelihood of being realized upon ultimate settlement with the relevant tax authority. There were no significant matters determined by management to be unrecognized tax benefits taken or expected to be taken in a tax return that have been recorded in the Organization's consolidated financial statements for the years ended December 31, 2016 and 2015.

As of December 31, 2016 and 2015, the Organization recorded a deferred tax asset, net of valuation allowance, of \$0 and \$641,153, respectively. There was no income tax payable as of December 31, 2016 or 2015.

For the years ended December 31, 2016 and 2015, the Organization had a current state income tax expense of \$641,153 and an income tax benefit of \$96,833, respectively, related to CCHP's operating results.

**Medicare advantage:** The Organization contracts with the Centers for Medicare & Medicaid Services (CMS) to provide coverage under the Medicare Advantage Part C program. Under this contract, revenues are recognized based on the estimated number of eligible members per month multiplied by the contracted monthly capitation rate, which is adjusted for member health status.

**Notes to Consolidated Financial Statements**

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**Note 2. Basis of Presentation and Summary of Significant Accounting Policies (Continued)**

The Organization has an arrangement with CMS for certain Medicare products, whereby periodic changes in its risk-factor adjustment scores for hierarchical condition category codes (HCC risk scores) result in changes to health plan services premium revenues. CMS uses a risk-adjustment model to determine the premium amount it pays for each member. The CMS risk-adjustment model allocates premiums paid to all Medicare Advantage plans according to the health status of each beneficiary enrolled and pays more for Medicare members with higher HCC risk scores.

Under this risk-adjustment methodology, all Medicare Advantage health plans must capture, collect and submit certain necessary diagnosis code information from encounter data obtained from inpatient and ambulatory treatment settings to CMS within prescribed deadlines.

CMS uses this diagnosis code information to calculate members' HCC risk scores. The HCC risk scores, in turn, determine the risk-adjusted premiums payable to the Medicare Advantage organizations. CMS reviews the submissions and establishes the HCC risk scores generally at the beginning of the calendar year, and then adjusts the HCC risk scores on two separate occasions on a retroactive basis. The first adjustment (the Mid-Year HCC Risk Score Reconciliation) for a given fiscal year will be effective for the July reporting period. The Mid-Year HCC Risk Score Reconciliation involves updating the initial HCC risk scores using more recently available diagnosis code information. CMS then issues a final HCC risk score reconciliation adjustment for that fiscal year in the following year.

The Organization recognizes changes in receivables previously recorded when the amounts to be received become determinable and supportable, and collectability is reasonably assured. Based on the Organization's evaluation of estimated settlements for CMS risk-factor adjustment scores, the Organization recorded a receivable of approximately \$375,000 and \$277,000 at December 31, 2016 and 2015, respectively, within uncollected premiums. Because the recorded revenue is based on the best estimate at that time, the actual payment received from CMS for risk-adjustment reimbursement settlements may be different than the amounts initially recognized in the statutory financial statements. The change in its estimates for the risk adjustment related to prior years and recorded in the years ended December 31, 2016 and 2015 are included in the recognized amounts shown in the preceding disclosure on premium and health care expense recognition.

**Medicare Part D:** The Organization covers prescription drug benefits in accordance with Medicare Part D under multiple contracts with the CMS. The payments the Organization receives monthly from CMS and its members, which are determined from an annual bid, represent amounts for providing prescription drug insurance coverage. The Organization recognizes capitation revenue for providing this coverage ratably over the term of the annual contract. The CMS payment is subject to risk-sharing through the Medicare Part D risk-sharing corridor provisions. Receipts for reinsurance and low-income cost subsidies represent reimbursements of prescription drug costs for which the Organization has no underwriting risk.

The risk corridor provisions compare costs targeted in the Organization's bid to actual prescription drug costs, limited to costs that would have been incurred under the standard coverage as defined by CMS. Variances exceeding certain thresholds may result in CMS making additional payments to the Organization, or requiring the Organization to refund to CMS a portion of the premiums the Organization has received. The Organization estimates and recognizes an adjustment to premium revenues related to these risk corridor provisions based upon pharmacy claims experience to date, as if the annual contract were to terminate at the end of the reporting period. Accordingly, the estimate provides no consideration for future pharmacy claims experience.



Notes to Consolidated Financial Statements

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**Note 2. Basis of Presentation and Summary of Significant Accounting Policies (Continued)**

Reinsurance and low-income cost subsidies represent reimbursements from CMS in connection with the Medicare Part D program for which the Organization assumes no underwriting risk. Reinsurance subsidies represent reimbursement for CMS's portion of prescription drug costs which exceed the member's out-of-pocket threshold, or catastrophic coverage level. Low-income cost subsidies represent reimbursement from CMS for all or a portion of the deductible, co-insurance or co-payment amounts above the out-of-pocket threshold for low-income beneficiaries. Monthly prospective payments from CMS for reinsurance and low-income cost subsidies are based on assumptions submitted with the annual bid. A reconciliation and related settlement of CMS's prospective subsidies against actual prescription drug cost paid by the Organization is made after the end of the year.

The Organization records these subsidy amounts receivable related to uninsured plans or aggregate other liabilities in the accompanying financial statements. The Organization does not recognize premium revenues or claims expense for these subsidies. The Organization recorded a payable of \$867,978 and a receivable of \$397,919 related to these subsidies at December 31, 2016 and 2015, respectively.

**Advertising:** Advertising costs are expensed as incurred. The Organization incurred advertising expenses for the years ended December 31, 2016 and 2015 of approximately \$45,000 and \$67,000, respectively.

**Recent accounting pronouncements:** In May 2014, the Financial Accounting Services Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers (Topic 606)*, requiring an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The updated standard will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective and permits the use of either a full retrospective or retrospective with cumulative effect transition method. In August 2015, the FASB issued ASU 2015-14 which defers the effective date of ASU 2014-09 one year making it effective for the Organization's fiscal year ending December 31, 2018. The Organization has not yet selected a transition method and is currently evaluating the effect that the standard will have on the consolidated financial statements.

In April 2015, the FASB published ASU No. 2015-03, *Interest-Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs*, which changes the presentation and disclosure of deferred financing costs in the financial statements by requiring these amounts to be presented as a direct deduction from the carrying amount of the related debt. Previous U.S. GAAP required deferred financing costs to be reported as an asset. The new guidance does not change the subsequent accounting for deferred financing costs and these amounts will continue to be amortized over the term of the related debt. However, amortization of deferred financing costs will now be required to be reported as a component of interest expense. The Organization reclassified the deferred financing costs of \$102,274 and \$119,405 at December 31, 2016 and 2015, respectively, as a contra-account to the bonds and note payable.

In November 2015, the FASB issued ASU 2015-17, *Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes*. This ASU simplifies the presentation of deferred income taxes by eliminating the requirement for entities to separate deferred tax liabilities and assets into current and noncurrent amounts in classified balance sheets. Instead, it requires deferred tax assets and liabilities be classified as noncurrent in the balance sheet. ASU 2015-17 is effective for financial statements issued for the Organization's fiscal year ending December 31, 2018. The Organization has not yet selected a transition method and is currently evaluating the impact of the adoption of this standard on its consolidated financial statements. Upon adoption of this standard on a retrospective basis, all deferred income tax assets and liabilities will be presented as noncurrent.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

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#### **Note 2. Basis of Presentation and Summary of Significant Accounting Policies (Continued)**

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. The guidance in this ASU supersedes the leasing guidance in Topic 840, *Leases*. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the balance sheet for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the income statement. The new standard is effective for the Organization's fiscal year ending December 31, 2019. The Organization is currently evaluating the impact of its adoption of the new standard on its consolidated financial statements.

In August 2016, the FASB issued ASU 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*, which simplifies and improves how a not-for-profit organization classifies its net assets, as well as the information it presents in financial statements and notes about its liquidity, financial performance, and cash flows. Among other changes, the ASU replaces the three current classes of net assets with two new classes, "net assets with donor restrictions" and "net assets without donor restrictions", and expands disclosures about the nature and amount of any donor restrictions. ASU 2016-05 is effective for the Organization's fiscal year ending December 31, 2018. The Organization is currently evaluating the impact the adoption of this guidance will have on its consolidated financial statements.

**Subsequent events:** Management of the Organization has evaluated subsequent events through May 3, 2017, the date the consolidated financial statements were issued.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

#### Note 3. Investments

The amortized cost and fair value, together with the unrealized gains and losses, of investments are as follows at December 31:

	2016			
	Amortized Cost	Fair Value	Unrealized Gains	Unrealized Losses
U.S. Government and agency securities	\$ 14,089,373	\$ 14,048,945	\$ 42,418	\$ (82,846)

	2015			
	Amortized Cost	Fair Value	Unrealized Gains	Unrealized Losses
U.S. Government and agency securities	\$ 13,462,613	\$ 13,440,926	\$ 28,199	\$ (49,886)

Investment income, net of fees, consisted of the following for the years ended December 31:

	2016	2015
Interest and dividends	\$ 244,133	\$ 253,014
Change in net unrealized losses on investments	(18,741)	(102,002)
Net realized losses on sale of investments	(52,491)	(20)
Trust fees	(38,817)	(49,049)
	<u>\$ 134,084</u>	<u>\$ 101,943</u>

The amortized cost and estimated market value of securities, by contractual maturities, are as follows at December 31, 2016:

	Amortized Cost	Fair Value
In one year or less	\$ 3,277,205	\$ 3,282,522
After one year through five years	8,939,750	8,918,464
After five years through ten years	1,122,418	1,097,959
After ten years through fifteen years	750,000	750,000
	<u>\$ 14,089,373</u>	<u>\$ 14,048,945</u>

Expected maturities for U.S. Government and agency securities may differ from contractual maturities because borrowers may have the right to call or prepay obligations without penalty.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

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#### Note 4. Fair Value Measurements

Assets and liabilities carried at fair value are required to be classified and disclosed in one of the following three categories:

- Level 1: Quoted market prices in active markets for identical assets and liabilities.
- Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.
- Level 3: Unobservable inputs that are not corroborated by market data.

In determining the appropriate levels, the Organization performs a detailed analysis of the assets and liabilities that are carried at fair value in the consolidated financial statements.

All of the Organization's financial assets measured at fair value on a recurring basis as of December 31, 2016 and 2015 are valued as Level 2.

#### Note 5. Bonds Payable, Pledged Assets and Other Credit Arrangements

The Wisconsin Health and Educational Facilities Authority (WHEFA), Series 2007 tax-exempt revenue bonds have a variable interest rate set weekly, based on the loan agreement, but not to exceed 10 percent (the rate at December 31, 2016 and 2015 was 1.30 and 0.30 percent, respectively). The bonds are due on demand and if not called, mature annually through 2032. The Series 2007 bonds are secured by substantially all assets of Community Care, Inc.

To secure the Series 2007 bonds, the Organization has entered into an irrevocable bank direct pay letter of credit agreement, expiring September 15, 2018. Because the bonds are due on demand and because the variable-rate interest is set weekly, the bonds may be remarketed upon the occurrence of either event. Under the terms of the agreement, the bank will make liquidity loans to the Organization in amounts necessary to purchase the Series 2007 bonds if not remarketed. The liquidity loans would be payable within eighteen months after the date of any draw on the letter or credit. There were no draws and no outstanding balances on the letter of credit at December 31, 2016 or 2015. The letter of credit is subject to certain financial covenants including a debt service coverage ratio and minimum change in net assets from operations. At December 31, 2016 and 2015, the outstanding balance on the Series 2007 bonds was \$3,835,000 and \$3,990,000, respectively. Based on the terms of the letter of credit, the series 2007 bonds are not classified as current liabilities in the accompanying statements of financial position.

In April 2013, CCHUD entered into a loan agreement with a bank. The agreement is a balloon note for \$485,000, which will mature on April 25, 2020. Principal and interest payments are due monthly, with interest compounding at a rate of 3.853 percent. This term loan is secured by substantially all assets of Community Care, Inc. At December 31, 2016 and 2015, the outstanding balance on the bank loan was \$438,769 and \$451,658, respectively.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

#### Note 5. Bonds Payable, Pledged Assets and Other Credit Arrangements (Continued)

Scheduled principal repayments on the bonds and term loan are as follows, assuming the Series 2007 bonds are successfully remarketed. As described above, if such bonds are not remarketed then payments would be required on an accelerated schedule based on the terms of the banking letter of credit agreement.

Years	Amount
2017	\$ 178,451
2018	183,986
2019	194,542
2020	586,790
2021	200,000
Thereafter	2,930,000
	<u>4,273,769</u>
Unamortized deferred financing costs	<u>(102,274)</u>
	<u><u>\$ 4,171,495</u></u>

The Organization has a line of credit agreement with a bank. The amount authorized and available under this agreement is \$500,000 at December 31, 2016. The agreement has a variable interest rate based on LIBOR, and is secured by the assets of the Organization. The agreement expires on September 15, 2017. There were no amounts outstanding on the line of credit at December 31, 2016 or 2015.

#### Note 6. Reported and Estimated Claims

The following table provides a reconciliation of the beginning and ending balances of reported and estimated claims for the years ended December 31:

	2016	2015
Balance at beginning of year	<u>\$ 40,009,582</u>	<u>\$ 34,600,954</u>
Incurred related to:		
Current year	425,082,257	405,560,718
Prior years	(680,937)	1,934,167
Total incurred	<u>424,401,320</u>	<u>407,494,885</u>
Paid related to:		
Current year	387,327,309	364,195,282
Prior years	40,338,852	37,890,975
Total paid	<u>427,666,161</u>	<u>402,086,257</u>
Balance at end of year	<u><u>\$ 36,744,741</u></u>	<u><u>\$ 40,009,582</u></u>

At January 1, 2016, the liability for claims unpaid, developed slightly favorably due to lower than anticipated payments for medical claims. At January 1, 2015, the liability developed slightly unfavorably due to higher than anticipated payments for medical claims.

## Community Care, Inc. and Related Corporations

### Notes to Consolidated Financial Statements

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#### Note 7. Leases

**Operating leases:** The Organization leases certain operating locations, vehicles and equipment under agreements expiring at various dates through December 2021. Generally, the leases provide that the Organization pay all taxes, insurance, maintenance and other expenses associated with the use of the operating location, vehicle or equipment.

Total rent expense under all operating leases was approximately \$978,000 and \$1,126,000 in 2016 and 2015, respectively.

**Future minimum lease payments:** The following is a schedule by years of future minimum payments under leases as of December 31, 2016:

<u>Years Ending December 31,</u>	
2017	\$ 793,000
2018	499,000
2019	491,000
2020	254,000
2021	258,000
Thereafter	17,000
	<u>\$ 2,312,000</u>

#### Note 8. Retirement Plans and Subsequent Event

CCI maintains a 401(k) plan for all employees who meet certain eligibility requirements. The Organization, at the Board of Directors' discretion, contributed 3 percent of each participant's gross wages to the 401(k) plan in 2015. Expense related to plan contributions totaled approximately \$1,405,000 for 2015. Effective January 1, 2016, CCI eliminated the company contribution and replaced it with a company match. The company will match 100 percent of an employee's contribution up to 2 percent of the employee's salary. Any employee who does not contribute to the 401(k) plan will not receive a company match. Matching contributions expense totaled approximately \$751,000 for 2016.

#### Note 9. Major Funding Sources

The Organization received 89.8 and 89.5 percent of its total revenue and support from three unrelated funding sources during the years ended December 31, 2016 and 2015, respectively. Receivables from these three unrelated sources represent 79.7 and 75.3 percent of total accounts and grants receivable at December 31, 2016 and 2015, respectively.

**Note 10. Reinsurance**

The Organization has a reinsurance contract that protects against catastrophic inpatient claims. The maximum retention claim per member per year as of December 31, 2016 and 2015 is \$200,000 and \$175,000, respectively. The Organization paid reinsurance premiums of approximately \$111,000 and \$153,000 for the years ended December 31, 2016 and 2015, respectively. At December 31, 2016, there were reinsurance recoveries received of \$104,613, and an additional \$218,374 in expected amounts recoverable, from the 2016 contract. At December 31, 2015, there were no expected recoveries from the 2015 contract. Reinsurance contracts do not relieve the Organization from its obligation to members. The Organization remains liable to its members for the portion reinsured to the extent that the reinsurance company does not meet the obligations assumed under the reinsurance contract.

**Note 11. Insurance Accounting Practices**

CCHP, as an HMO domiciled in the State of Wisconsin, is required to prepare its statutory basis financial statements in accordance with accounting practices prescribed or permitted by the Office of the Commissioner of Insurance of the State of Wisconsin (OCI). The National Association of Insurance Commissioners' (NAIC) Accounting Practices and Procedures Manual, version effective March 1, 2009, (NAIC SAP) has been adopted as a component of prescribed or permitted practices by the State of Wisconsin. Such practices differ in certain respects from U.S. GAAP, primarily in the non-recording of certain assets, the method of accounting for and recording investments, the calculation and recording of deferred income taxes and the language and groupings used in the presentation and disclosure of the financial statements.

The State of Wisconsin requires that insurance companies domiciled in the State of Wisconsin prepare their statutory basis financial statements in accordance with NAIC SAP, subject to any deviations prescribed or permitted by the State of Wisconsin insurance commissioner. CCHP uses prescribed practices of the State of Wisconsin as it relates to pharmaceutical and affiliated receivables. CCHP does not use any permitted accounting practices that deviate from NAIC SAP.

At December 31, 2016 and 2015, differences between the financial statements prepared on the statutory basis and those prepared in accordance with U.S. GAAP (as presented in these financial statements) were primarily related to the recording of certain non-admitted assets and the recording of deferred income taxes.

Health insurance companies are subject to certain Risk-Based Capital (RBC) requirements as specified by the NAIC. Under those requirements, the amount of capital and surplus maintained by a health insurance company is to be determined based on various risk factors related to it. At December 31, 2016 and 2015, management of CCHP believes that CCHP is in compliance with RBC requirements.

Under the laws of the State of Wisconsin, CCHP is required to maintain a compulsory surplus of at least the greater of \$750,000 or 3 percent of premiums earned by CCHP during the previous 12 months. CCHP is also required to maintain a security surplus of at least 138 percent of the compulsory surplus. At December 31, 2016 and 2015, CCHP exceeded these requirements.

## **Community Care, Inc. and Related Corporations**

### **Notes to Consolidated Financial Statements**

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#### **Note 12. Risk and Uncertainties**

The Organization's operating results and financial condition are affected by numerous factors and circumstances unique to the insurance industry, some of which it can neither predict nor control. Among them are: (1) statutorily-imposed regulatory capital requirements can limit an insurer's ability to underwrite new business or retain otherwise desirable risks; (2) an insurer's ability to enter into suitable reinsurance agreements is subject to prevailing conditions in reinsurance markets; (3) fluctuations in interest rates that affect the value and income yield of an insurer's investment portfolio in the short-term, and often affect default and prepayment rates over time; (4) inflationary pressures and medical costs affect the magnitude of claims and claims adjustment expenses, and (5) government-mandated health reform.

#### **Note 13. Commitments and Contingencies**

Government contracts are subject to audit and adjustment by funding agencies. If government revenue is recorded for expenditures which are subsequently disallowed, the Organization may be required to repay the questioned costs to the funding agency. Management of the Organization is not aware of any disallowed expenditures that would have a material adverse effect on its consolidated financial statements.

CC's contract with the DHS requires compliance with several financial measures. Management believes that CC was in compliance with the risk reserve, solvency reserve, and the working capital requirements in 2016 and 2015.

Under the terms of CC's contract with DHS, CC is required to maintain a solvency fund, which provides for continuity of services and smooth transition of members from the existing Managed Care Organization (MCO) to another entity or in the event the existing MCO becomes irreversibly insolvent. The MCO must deposit an amount of \$750,000 into an account designated by DHS and held by the Wisconsin Department of Administration.

In addition, the health care insurance industry is subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include matters such as reimbursement for patient services, Medicare and Medicaid fraud and abuse, etc. Government activity concerning possible fraud and abuse issues involving health care insurers and providers has increased, violations of which could possibly result in penalties, as well as repayments for patient services previously billed and recorded. Management believes that the Organization is in material compliance with fraud and abuse regulations, as well as other applicable government laws.



## **Supplementary Information**

**Community Care, Inc. and Related Corporations**

**Schedule of Expenditures of State Awards**  
**Year Ended December 31, 2016**

	State Profile Number	Expenditures
Wisconsin Department of Health Services Family Care, Family Care Partnership, and PACE	N/A	<u>\$ 452,221,090</u>
Total state awards		<u><u>\$ 452,221,090</u></u>

The accompanying notes to schedule of expenditures of state awards are an integral part of this schedule.

## Community Care, Inc. and Related Corporations

### Notes to Schedule of Expenditures of State Awards

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#### Note 1. Basis of Presentation

The accompanying schedule of expenditures of state awards (the Schedule) summarizes expenditures charged to state government grants and service contracts administered by CC and CCHP for the year ended December 31, 2016. The Schedule should be read in conjunction with Community Care Inc.'s consolidated financial statements.

For purposes of the Schedule, state awards include all grants, service contracts, and similar agreements entered into directly between CC, CCHP, and agencies and departments of the state government. The Schedule has been prepared on the accrual basis of accounting. Revenue is recognized when allowable and related reimbursable expenditures are incurred and upon meeting the legal or contractual requirements of the funding source. Expenditures of government grant funds are to be used for the purposes specified by the funding source.

**Family Care, Family Care Partnership, and PACE:** The information in the Schedule is presented to comply with the *Wisconsin Department of Health Services (DHS) Family Care Audit Guide*. The Family Care, Family Care Partnership, and PACE programs are not considered by the DHS to be federal financial assistance; therefore, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards is not applicable.

**State award expenditures:** State award expenditures represent the capitated revenues earned by Community Care, Inc. in the Family Care, Family Care Partnership and PACE Health and Community Support programs.

#### Note 2. Contingencies

All state awards are subject to review and audit by grantor agencies. Such audits could lead to requests for reimbursement by the grantor agencies for costs disallowed under the terms of the awards. It is the opinion of management that all costs charged against state awards are allowable under the regulations of those programs.

**Community Care, Inc. and Related Corporations**

**Schedule of Grant Revenues and Expenditures by Funding Source  
Year Ended December 31, 2016**

	Family Care, Family Care Partnership, and PACE
<hr/>	
<b>Revenue</b>	
Capitation revenue	\$ 452,221,090
Grants and reimbursements	1,018,290
Client pay portion	52,644,002
Total revenue	<hr/> 505,883,382 <hr/>
<b>Expenses</b>	
Wages and benefits	45,554,368
Other direct	437,604,891
General, administrative, and occupancy	19,874,611
Total expenses	<hr/> 503,033,870 <hr/>
Excess revenues over expenditures	<hr/> \$ 2,849,512 <hr/>

**Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards and the Wisconsin Department of Health Services Family Care Audit Guide**

Board of Directors  
Community Care, Inc.  
Milwaukee, Wisconsin

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the *Wisconsin Department of Health Services (DHS) Family Care Audit Guide* issued by the Wisconsin Department of Health Services, the consolidated financial statements of Community Care, Inc. and Related Corporations, which comprise the consolidated statement of financial position as of December 31, 2016, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated

**Internal Control over Financial Reporting**

In planning and performing our audit of the consolidated financial statements, we considered Community Care, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of Community Care, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Community Care, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Community Care, Inc.'s consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* or the *DHS Family Care Audit Guide*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and the *DHS Family Care Audit Guide* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*RSM US LLP*

Madison, Wisconsin  
May 3, 2017

## Community Care, Inc. and Related Corporations

### Schedule of Findings and Questioned Costs Year Ended December 31, 2016

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#### Section I - Summary of Auditor's Results

Type of auditor's report issued:	Unmodified
Internal control over financing reporting:	
Material weakness(es) identified?	No
Significant deficiency or deficiencies identified?	None reported
Noncompliance material to financial statements noted:	No

<b>Section II - Financial Statement Findings</b>	No matters were reported
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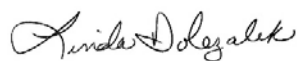
<b>Section III – State Award Findings and Questioned Costs</b>	No matters were reported
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#### Section IV - Other Issues

Does the auditor's report or the notes to the financial statements include disclosure with regard to substantial doubt as to the auditee's ability to continue as a going concern?	No
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Does the audit report show audit issues (i.e. material noncompliance, non-material noncompliance, questioned costs, material weakness, significant deficiency, management letter comment, excess revenue, or excess reserve) related to grants/contracts with the Wisconsin Department of Health Services?	No
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Was a management letter or other document conveying audit comments issued as a result of this audit?	No
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Linda Dolezalek, Senior Manager

Date of report: May 3, 2017

**Community Care, Inc. and Related Corporations**

**Summary Schedule of Prior Year (2015) Findings and Questioned Costs  
Year Ended December 31, 2016**

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No findings or questioned costs were reported in the prior year.



